Labor Tracking Evolution at Singer Farms

If All I ever wanted to do was track hours worked...



Old TimeClocks

- Advantages;
 - Simple
 - Cheap
- Disadvantages
 - ► Time in the office to calculate hours
 - Assumes everyone does a 1 hour lunch or they have to come back to punch in and out
 - Everyone has to come to the office no mater where they are working
 - Trust that others don't punch their co-workers card if they aren't there.
 - ► Can't allocate the hours to blocks, jobs, crop, etc. Thus no enterprise budgeting

Mini Probes From Agricultural Data Systems



Mini Probe

Advantages

- Piece rate by the bag with our teams
- Used as timeclock when they started working in the field
- Lunch time accurate based of when they picked their bags
- QC person ran each crew to operated the probe thus increased pack outs
- Auto calculates the hours and counts.
- only used as piece rate picking in apples.

Mini Probe

Disadvantages

- Had to have a person per crew using a probe
- What's a 'full' bag
- Cost of hardware and upkeep
- Hours daily in the office to allocate the data points to block and variety
- California based thus no AM help when I needed it.
- Probes couldn't handle wet badges or sensors.
- Was only use in picking apples.
- We stopped using these during Covid to decrease people in the orchard. We went back to time cards.

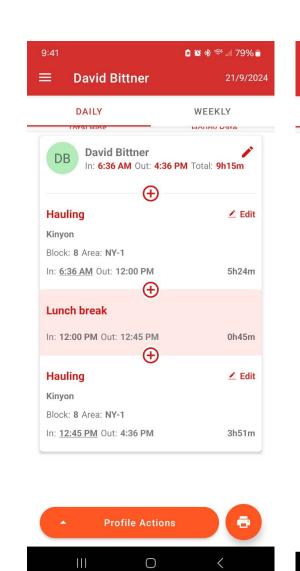
Next steps for labor tracking

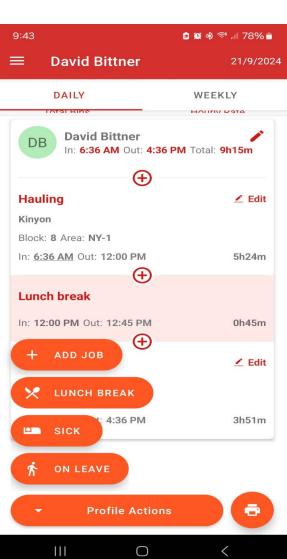
Goals

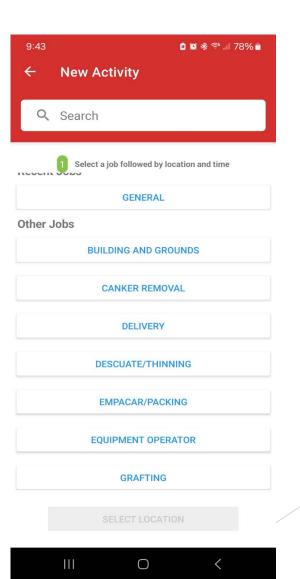
- Easy to use for workers
- Easy to get the data for payroll
- Enterprise tracking
 - ▶ Block, variety, task
- More off the shelf equipment
- Traceability for GAP
- QC controls

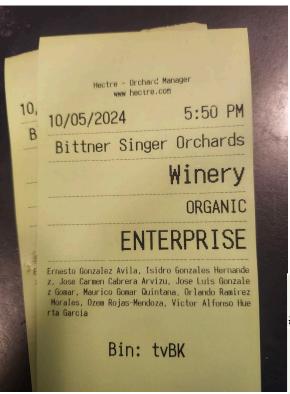
Hectre

- Every worker uses the app on their phone (can use tablet and teams but we do not)
 - ▶ Multilingual- uses phone or tablet language setting for the app
- Individual clock use, task input etc
- ► Forced us to have better orchard ID signs and simplify our ID system
- On farm training
- Quick IT help
- We don't need to manually transfer information anymore timesheets and payroll are automated.
- grading with pics
 - Can track pickers QC changes
- Bin tags printed in the field with geo-tracking
 - We can see bin counts from the office. Great for bin planning and trucking
 - ▶ Options for info on the tags- bin #, block, QR code, pickers, grade, date......
- ▶ Enterprise tracking at end year to excel is a couple clicks away.



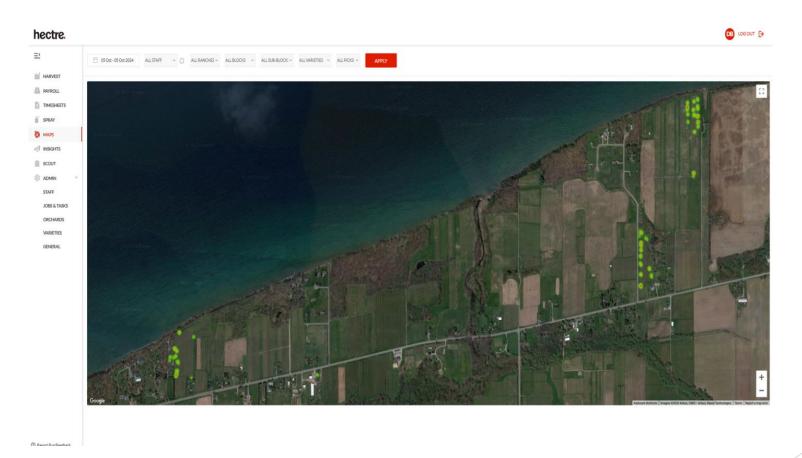






| | | | | | | | | | | | | | \ | | | | |
|------|---------------------|-------------|------------|---------------|--|------------|--------------|--------|---------------------------|---------|----|-------------|--------------|---------|----------------------------------|----------------------------|------------------------|
| # | Date | Orchar d | | Block Code | Picker | QC Name | Pick Type | Volume | Submis sion Profile | Retain? | | Bin Rate | Latitud e | _ | | Bin Id last 4 digits | Extern al Bin Id |
| 86 | 5 10/5/202 - | Winery | ENTERPRISE | ORGANIC | Ernesto Gonzalez Avila, Isidro Gonzales Hernande z, Jose Carmen Cabrera Arvizu, Jose Luis Gonzalez Gomar, Maurico Gomar Quintana, Orlando Ramirez Morales, Ozem Rojas- Mendoza, Victor Alfonso Huerta Garcia | | 1 | 1 | Organic | No | No | | 43.35089 | | - O8TeFUSb N96029Rt vBK | | |
| - 00 | | | | | | _ 3. 4. 4. | | | | | _ | | .5.55507 | , 5.0 1 | | | |

GPS points of where the bin tags where created.



Insight search on all Enterprise apple tallies.

| Daily Talli | es | Picker Tallies | | | | | | | |
|-------------|--------------|-------------------------------|-------|--|--|--|--|--|--|
| DATE | BINS | NAME | BINS | | | | | | |
| | . | Armando Javier | | | | | | | |
| 03 Oct 24 | 10 | Alvarado Romero | 8 | | | | | | |
| | | | | | | | | | |
| 04 Oct 24 | 109 | Ernesto Gonzalez Avila | 15.75 | | | | | | |
| | | Francisco Javier Perez | | | | | | | |
| 05 Oct 24 | /2 | Lopez | 8 | | | | | | |
| | | Isidro Gonzales | 16.25 | | | | | | |
| | | Hernandez | 16.25 | | | | | | |
| | | Jose Carmen Cabrera Arvizu | 16.25 | | | | | | |
| | | Jose Luis Gonzalez | 10.23 | | | | | | |
| | | Gomar | 15.75 | | | | | | |
| | | Jose Manuel Canales | | | | | | | |
| | | Gomar | 8 | | | | | | |
| | | Juan Marcos Gomar | | | | | | | |
| | | Solis | 8 | | | | | | |
| | | Juan Martin Martinez | | | | | | | |
| | | Ascencio | 8 | | | | | | |
| | | Luis Fernando Rangel | | | | | | | |
| | | Martinez | 8 | | | | | | |
| | | Maurico Gomar | | | | | | | |
| | | Quintana | 15.75 | | | | | | |
| | | Miguel Angel Canales | 0 | | | | | | |
| | | Gomar | 8 | | | | | | |
| | | Orlando Ramirez Morales | 15.75 | | | | | | |
| | | Ozem Rojas-Mendoza | | | | | | | |
| | | Ruben Gonzalez Avila | | | | | | | |
| | | Victor Alfonso Huerta | 8 | | | | | | |
| | | Garcia | 15.75 | | | | | | |
| | | Guicia | 13./3 | | | | | | |

| Orchard 1 | allies | Block Talli | es | Variety Ta | llies | Pick Tallies | s |
|------------|--------|-------------|------|------------|-------|--------------|------|
| SITE | BINS | BLOCK | BINS | VARIETY | BINS | PICK | BINS |
| Phillips | | | | ENTERPRIS | 5 | | |
| (Phillips) | 155 | 1 Organic | 155 | E | 191 | 1 | 191 |
| Winery | | | | | | | |
| (Winery) | 36 | ORGANIC | 36 | | | | |
| | | | | | | | |

Insight data for 2024

| Orchard | Block | Varieties | Staff | Hours | Labour Cost |
|----------|-----------|---|-------|-------|--------------------|
| Phillips | 1 Organic | CORDERA, CRIMSONCRISP, ENTERPRISE, GOLDRUSH | 32 | 1,198 | \$21,039 |

| Orchard | Block | Varieties | Job | Staff | Hours | Labour Co |
|----------|-----------|------------------------------------|---------|-------|-------|-----------|
| Phillips | 1 Organic | CRIMSONCRISP, ENTERPRISE, GOLDRUSH | Picking | 17 | 429 | \$7,630 |

| Orchard | Block | Varieties | Job | Staff | Hours | Labour Cost |
|----------|-----------|------------------------------------|----------|-------|-------|--------------------|
| Phillips | 1 Organic | CRIMSONCRISP, ENTERPRISE, GOLDRUSH | Spraying | 3 | 36 | \$641 |

| Date | Em | Name | Job | Orchard | Block | Areas | Rc \ | / Rate | Hours | Start | End | Commen |
|-------------|----|------------------------|--------------------------|----------|-----------|-------|------|--------|-------|----------|----------|--------|
| 01 Feb 2024 | | Kevin Bittner | Equipment Operato | Phillips | 1 Organic | | | | 2.40 | 09:36 AM | 12:00 PM | hedger |
| 01 Feb 2024 | | Kevin Bittner | Equipment Operato | Phillips | 1 Organic | | | | 3.45 | 01:00 PM | 04:27 PM | hedger |
| 28 Mar 2024 | | Randy Brownlee | Spraying | Phillips | 1 Organic | | | | 1.85 | 08:33 AM | 10:24 AM | |
| 03 Apr 2024 | | Jose Luis Gonzalez Gor | Poda/Pruning | Phillips | 1 Organic | | | | 3.33 | 08:40 AM | 12:00 PM | |
| 03 Apr 2024 | | Jose Luis Gonzalez Gor | Poda/Pruning | Phillips | 1 Organic | | | | 0.00 | 01:00 PM | 01:00 PM | |
| 03 Apr 2024 | | Juan Luis Canales Gom | Poda/Pruning | Phillips | 1 Organic | | | | 3.35 | 08:39 AM | 12:00 PM | |
| 03 Apr 2024 | | Juan Marcos Gomar So | Poda/Pruning | Phillips | 1 Organic | | | | 3.35 | 08:39 AM | 12:00 PM | |
| 03 Apr 2024 | | Juan Marcos Gomar So | Poda/Pruning | Phillips | 1 Organic | | | | 0.00 | 01:00 PM | 01:00 PM | |
| 03 Apr 2024 | | Mario Lopez Ramirez | Poda/Pruning | Phillips | 1 Organic | | | | 3.53 | 08:28 AM | 12:00 PM | |
| 03 Apr 2024 | | Maurico Gomar Quinta | Poda/Pruning | Phillips | 1 Organic | | | | 3.37 | 08:38 AM | 12:00 PM | |
| 03 Apr 2024 | | Maurico Gomar Quinta | Poda/Pruning | Phillips | 1 Organic | | | | 0.00 | 01:00 PM | 01:00 PM | |

Challenges we've have with Hectre

- Some H2a workers had never updated their phones once they bought them.
- Once trained, making sure everyone takes the time to switch block, variety, task, etc as they change what or where they are.
- Insight data is only good as what you put in. Junk in =Junk out
 - Challenge to get all the data points setup easy- more options= more errors- block ID, jobs,

Next goals with Hectre Or next software

- Geo-fencing-
 - REI notification
 - Auto fill data where they are working
 - Less mistakes of where they are or forgetting to change it.
- Spray records tied with labor tracking
 - Hectre is testing spray record system
 - ▶ Auto fill in spray records tied in with our Agleader sprayer control system?
- Add piece rate by the bag on top of the current system
- Allocate task via the app.
- Record keeping for GAP/other training and certs