Cost of Establishment and Production of Cold Hardy Grapes in the Thousand Islands and Chautauqua-Lake Erie Region, 2015

Dayea Oh, Sogol Kananizadeh, Miguel I. Gómez, Dyson School of Applied Economics and Management Cornell University

2016 Northeastern New York and Vermont Winter Grape School Lake George, NY, March 17, 2016



Before We Begin

- This is an Economic Cost Analysis
 - We take into consideration implicit costs as well as explicit costs
 - Common to break even in these analyses

- This is a Benchmark Study
 - Assumption of prime sites for wine production
 - Adoption of recommended production and management practices

Outline of Presentation

- 2015 Cost study of four Cold Hardy grapes:
 Brianna, La Crescent, Frontenac, Marquette
- Assumptions: Land prices, Land size, Vineyard arrangement,
 Grape Yield and Prices, Capital Requirement, Interest rate, etc.
- Establishment & Development Costs, Growing costs
- Comparison of two regions
 Thousand Islands vs. Chautauqua-Lake Erie
- What is next?
 Interactive online tool



Acknowledgements

Growers Panel

Thousand Islands	Chautauqua-Lake Erie
Sue MaringPhil RandazzoDavid Fralick	 Kurt Hutchinson Raymond Krupa Dennis Rak Mark Martin Rick Walker

Colleagues

- Kevin Martin, Associate Extension Educator at Penn State Extension and Business Management at Lake Erie Regional Grape Program
- Tim Martinson, Head of the New York State Viticulture Extension Program and faculty at Cornell University



A Regional Map



Source: <u>www.newyorkwines.org</u>



Regions and Varieties

Thousand Islands	Chautauqua-Lake Erie
 Relatively young history –First cold hardy in 2002 Relatively small scale business 10 vineyards today 	 Long history with focus on Concords Lake Erie Wine Country 50 miles 30,000 acres 24 wineries Wide varieties

Cold Hardy Grapes

- Thrive in cold climates, bear temperatures as low as -30°F
- Viticulturally-speaking outstanding
- First studied in University of Minnesota
- Young history
- Top four varieties: Marquette, La Crescent, Frontenac, and Brianna



Brianna, Frontenac – Thousand Islands





High Cordon – Thousand Islands



Assumptions

Common

- Tile Drainage, High Cordon Trellis system
- Property tax, Insurance, Interest rate on capital, Management fee

Notable Differences

	Thousand Islands	Lake Erie
Land size	20/22 acres (<u>22 acres</u> total)	13/15 acres (<u>200 acres</u> total)
Wage rates	\$11.5/hr and \$17/hr	\$12/hr and \$15/hr for
Avg. grape price	\$1,575/ton	\$675/ton
Avg. grape yield	2.48 tons/acre	4.75 tons/acre



Assumptions - continued

		Brianna	Frontenac	La Crescent	Marquette
Prices	Thousand Islands	\$1,500	\$1,500	\$1,500	\$1,800
(\$/ton) Chautauqua	\$600	\$600	\$600	\$900	
Yields	Thousand Islands	2.44	2.25	2.20	3.02
(tons/acre)	Chautauqua	5.0	5.0	4.0	5.0

Site Preparation & First Year (per acre), Erie Region

(Unit: Acre)	Labor Used	Labor Hours	Equipment Hours	Labor Cost	Equipment Cost	Materials Cost	Total Cost
Site Preparation	Edoor Osed	Hours	110415	Labor Cost	2031	0051	10101 0051
Drainage	Custom						\$3,904
Lime	Custom						\$130
Herbicide application	Skilled	0.1	0.1	\$2	\$2	\$17	\$20
Soil Sampling	Skilled	0.2		\$3		\$4	\$7
Fall fertilization	Skilled	0.6	0.5	\$9	\$7	\$87	\$103
Plowing	Skilled						\$50
Discing	Skilled						\$50
Pickup truck (10,000 miles for 13 ac/year)	N/A				\$75		\$75
Total for site preparation		0.9	0.6	\$14	\$9	\$108	\$4,339
First Year							
Planting	Skilled	10	10	\$150	\$121	\$1,974	\$2,245
Fertilization (banded)	Skilled	0.6	0.5	\$9	\$7	\$7	\$22
Chem. weed control -trellis, spot	Skilled	1	1	\$15	\$17	\$27	\$58
Trellis construction (see table 6 for details)	Skilled	20	13	\$300	\$205	\$1,809	\$2,314
Cultivation (2X)	Skilled	1.2	1.2	\$18	\$17		\$35
Seed cover crop	Skilled	0.6	0.5	\$10	\$7	\$11	\$27
Pickup truck (10,000 miles for 13 ac/year)	N/A				\$75		\$75
Total for first year		33.7	26.2	\$501	\$448	\$3,828	\$4,776
Total for first year and site prep							\$9,115



Summary of Est & Dev Cost for Years 1-3 (per acre), Erie Region

Item	Year 1	Year 2	Year 3
Revenue			
Yield per acre (tons)	0	0	1
Market price (avg. of 4 varietals)	na	na	\$675
Total revenue	\$0	\$0	\$675
Costs			
Site preparation	\$4,339	\$0	\$0
Annual variable costs			
-Preharvest	\$4,776	\$567	\$982
-Harvest (hand)+hauling	\$0	\$0	\$200
Total Variable Costs & Site preparation	\$9,115	\$567	\$1,182
Annual fixed costs			
-Machines & equipment amortization	\$115	\$115	\$115
-Buildings amortization	\$185	\$185	\$185
-Property taxes	\$50	\$50	\$50
-Land opportunity cost	\$40	\$40	\$40
-Office Supplies, phone, etc.	\$10	\$10	\$10
-Insurance (fire, liability)	\$15	\$15	\$15
-Management	\$0	\$0	\$0
Total Fixed Costs	\$454	\$454	\$454
Interest on cumulative costs			
(real interest rate= 2%)	\$191	\$216	\$253
Total costs	\$9,760	\$1,237	\$1,889
Net returns	(\$9,760)	(\$1,237)	(\$1,214)
Total cumulative costs	\$9,760	\$10,997	\$12,211
Amortization of vineyard:			\$692
Cash costs of vineyard establishment (3 Yrs.)			\$10,665



Summary of Growing Cost for Years 4 and Beyond (per acre), Erie Region

Item	Year 1	Year 2	Year 3	Year 4+
Site preparation	\$4,339	-	-	-
Vines & planting	\$2,245	-	-	-
Trellis materials & construction	\$2,314	-	-	\$73
Replanting & Rouging	-	-	\$50	\$50
Dormant pruning & removal	-	\$60	\$150	\$187
Weed control	\$120	\$194	\$132	\$113
Fertilization	\$22	\$0	\$56	\$119
Canopy management	-	\$98	\$233	\$228
Disease & insect control	-	\$68	\$112	\$144
Mowing	-	\$73	\$97	\$108
Bird Control	-	-	\$77	\$56
Pick-up	\$75	\$75	\$75	\$75
Crop Insurance*	-	-	-	\$109
Total Growing Costs	\$9,115	\$567	\$982	\$1,261

Costs and Returns for a Mature Vineyard of Cold Hardy Grapes 2015 (\$/acre), Thousand Islands Region

	Brianna	Frontenac	La Crescent	Marquette
Total Receipts	\$3,660	\$3,375	\$3,300	\$5,436
Variable Costs*	\$2,081	\$2,057	\$2,051	\$2,154
Fixed Costs	\$2,724	\$2,710	\$2,706	\$2,813
Profit or Loss	-\$1,145	-\$1,392	-\$1,457	\$469

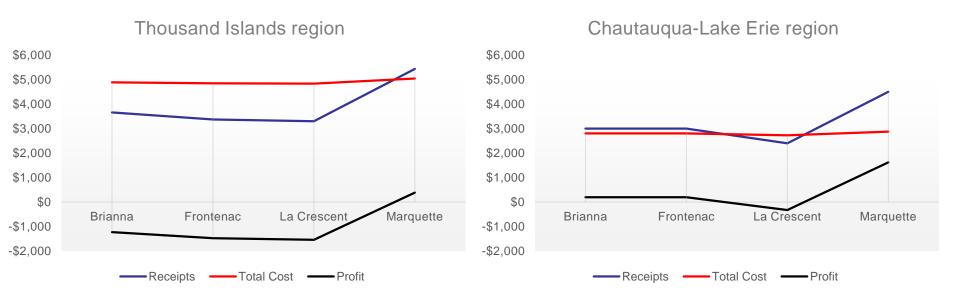


Costs and Returns for a Mature Vineyard of Cold Hardy Grapes 2015 (\$/acre), Lake Erie Region

	Brianna	Frontenac	La Crescent	Marquette
Total Receipts	\$3,000	\$3,000	\$2,400	\$4,500
Variable Costs*	\$1,506	\$1,506	\$1,460	\$1,506
Fixed Costs	\$1,295	\$1,295	\$1,265	\$1,370
Profit or Loss	\$198	\$198	-\$325	\$1,623



Comparison in Graph



Breakeven Analysis for a Mature Vineyard, Cold Hard Grapes, 2015 (\$/acre, tons/acre)

Thousand Islands

	Brianna	Frontenac	La Crescent	Marquette
Breakeven Price	\$1,969	\$2,119	\$2,162	\$1,645
Breakeven Yield	3.3	3.3	3.3	2.8

Chautauqua-Lake Erie

	Brianna	Frontenac	La Crescent	Marquette
Breakeven Price	\$560	\$560	\$681	\$575
Breakeven Yield	4.6	4.6	4.6	3.1

Investment Comparison, 2015 (\$ per Planted Acre)

	Thousand Islands	Chautauqua
Land	\$2,200	\$2,308
Lanu	(6.6%)*	(11.6%)
Mach & Equip	\$9,968	\$1,222
Mach & Equip	(29.7%)	(6.1%)
Divilalia era	\$3,375	\$4,154
Buildings	(10.1%)	(20.9%)
Vineyard Est. &	\$17,987	\$12,211
Development	(53.6%)	(61.4%)
Total Investment	\$33,530	\$19,895



Why the Difference?

- Different assumptions
 - Prices (lower grape prices in the Erie region)
 - Yields (higher grape yield in the Erie region)
 - Labor costs (lower labor costs in the Erie region)
- Different Est. & Development, Growing Costs:
 - No sprays during years 0,1 and lots of changes in the spray program (with lower costs) in the Erie region
 - Different bird control methods
 - Different treatments: No vine replacement, no hoe around the vines, and no Rogueing in the Erie region
 - Summary: Different Management skills
- Most importantly, how we treated the fixed costs:
 - Much lower costs in the Erie region due to larger total land size

 Cornell University Charles H. Dyson School of Applied Economics and Management

Takeaway

- Economies of Scale matter
 - Small-scale vineyard management is not a \$\$\$ making business
 - Common to break even
 - Consider participation in different channels (ex. Wine production & distribution)

- Cold Hardy Grape Production is relatively a New Trend
 - The prospect for demand is yet unknown for sure
 - Volatile prices leads to different financial analysis
 - Importance of sensitivity analysis, break-even analysis

Next: Interactive Web-based Tool

New York State Grape Cost Projection

Fill out the fields below with your own estimated expenses and click on the Submit button below of starting a vineyard.

Vineyard Layout

Ranch Acres(Including 4 acres of supporting land)	54	acres
Planted acres	50	acres
What is the Width of the vineyard	4950	ft
What is the length of the vineyard	440	ft

Expense Assumptions

Skilled labor (including fringe benefits) hint	20	\$/hr
Unskilled labor (including fringe benefits) hint	13.50	\$/hr
Gasoline	3.83	\$/gallon
Diesel (Green diesel- for ag.)	3.9	\$/gallon

Harvest Expenses

For year fourth and beyond, what is the estimated cost per ton of machine harvesting and hauling?	95
What is the estimated cost of hand custom harvesting & hauling for year 3?	275

Overhead Assumptions

If you invested in machinery and buildings, did you insured these items? $\$ $\$ $\$ $\$ $\$ $\$ $\$

Revenue Assumptions

https://agfinance.dyson.cornell.edu/AgRiskManagement/UserInputPage





Thank You! Questions or Comments?

Dayea Oh, Sogol Kananizadeh
Dyson School of Applied Economics and Management
Cornell University
366 Warren Hall
Ithaca, NY 14853

E: do274@cornell.edu E: sk2758@cornell.edu



For the whole report, please visit:

http://publications.dyson.cornell.edu/outreach/extension pdf/2015/Cornell-Dyson-eb1512.pdf

